



MEMO

Date: April 25, 2006

To: Dr. Robert McGrath, Provost, Academic Vice President

From: Dr. William Arens, Dean, International Academic Programs

Subject: Memorandum of Understanding, Research Institute of Tsinghua University At Shenzhen, China

Attached are copies of our agreement for your consideration, and then for President Kenny's signature.

This agreement has my consent and is approved by University Counsel and the Office of International Academic Programs.

Please ask the President's Office to return all signed copies of this text to International Academic Programs.