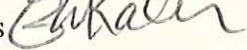



# Memorandum

To: Samuel Stanley, Jr. M.D., President

VIA: Eric Kaler, Ph.D., Provost and Senior Vice President for Academic Affairs 

From: William Arens, Ph.D., Dean International Academic Programs 

Subject: Harbin Institute of Technology

Date: August 31, 2010

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Attached are two copies of these distinct agreements: Agreement of Cooperation, Student Exchange Agreement, and Joint Degree Program.

We request these to be signed by President Stanley and returned to our office at your nearest convenience.