

## **MEMO**

Date: July 13<sup>th</sup>, 2005

To: Lynette Phillips, University Council

From: Dr William Arens, Dean, International Academic Programs

Subject: Memorandum of Understanding and Student Exchange Appendix  
With EFREI

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Attached is a draft of a Memorandum of Understanding and a Student Exchange Appendix prepared by EFREI University, France. For legal considerations they have asked that we use their document format. We are prepared to do so with your review and consent.

EFREI is one of the top technical universities in Europe. As such, the agreement is in our own interests and has my approval.

